



THE NEXT 5 YEARS



Monday, 25 September

- 08:00 - 10:00 AIAC/Provincial Association Advisory Council
- 10:00 - 12:00 Board Meeting
- 12:00 - 13:30 Official Representative Luncheon
- 13:45 - 15:00 Annual General Meeting
- 15:00 - 17:00 AIAC Committee Meetings (3)
- 18:00 - 19:30 Opening Reception – *Canada Aviation Museum* – ‘JSF Team Canada’ Theme

Tuesday, 26 September

- 07:30 - 08:30 Board Meeting
- 08:45 - 09:00 Welcome & Opening Remarks
 - Peter Boag, President & CEO, AIAC
 - Pierre Racine, Chairman, AIAC
- 09:00 - 10:00 Plenary Session – **Political and Regulatory Developments**
 - Dr. Assad Kotaite, President, ICAO
 - Michael Wilson, Canadian Ambassador to the United States (invited)
- 10:00 - 10:30 Networking Break
- 10:30 - 12:00 Plenary Session – **The Business & Investment Environment**
 - Heidi Wood, Co-Chair Aerospace Investment, Morgan Stanley
 - William Alderman, President, Alderman & Company
- 12:15 - 14:15 Reception & Lunch
 - Keynote Speaker: Hon. Maxime Bernier, Minister of Industry (invited)
- 14:30 - 16:30 Plenary Session – **Product, Service & Process Innovation**
 - Jim Morris, VP Engineering & Manufacturing, Boeing Commercial Airplanes
 - General Jean-Georges Brevot (Ret'd), Sr. VP, Defence Affairs, EADS
 - Giuseppe Giordo, President & CEO of Alenia North America Inc.
 - Tom Burbage, Executive VP & GM, JSF Program Integration, Lockheed Martin
- 18:00 - 19:00 Reception
- 19:00 - 21:00 Dinner

Wednesday, 27 September

DEFENCE BRIEFINGS

- 8:30 - 9:15 Washington Update
 - Gary Stanley, Global Legal Services
- 9:15 - 10:00 Accessing US Defence Inventories in Meeting DoD Contracts
 - Commander Steve Morgan: Defence Supply Centre Richmond
- 10:00 - 10:45 Dealing with Export Controls, Economic Sanctions & Trade Barriers
 - Panel: Lead by Cliff Sosnow, Blake, Cassels & Graydon
- 10:45 - 11:00 Break
- 11:00 - 11:45 DND's Capital Procurement Plans
 - Paul Labrosse, Director General, Major Project Delivery
- 11:45 - 12:15 Optimized Weapons Systems Management Update
 - Brigadier-General Paul J. McCabe, Director General, Aerospace Equipment Program Management



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THE WESTIN
OTTAWA



William Alderman
President, Alderman & Associates

Bill Alderman has applied his aerospace knowledge and financial acumen to completing over \$1B US in mergers, acquisitions and related transactions. He has held senior positions in investment management and corporate development at GE Capital, Aviation Sales and served as Managing Director of the aviation investment banking practice of Fieldstone.

The Honourable Maxime Bernier - invited
Minister of Industry



Maxime Bernier was appointed Minister of Industry after his election for the first time in 2006. As a lawyer, he has occupied senior management positions in the financial and banking sector and was until recently Executive Vice President of the Montreal Economics Institute.



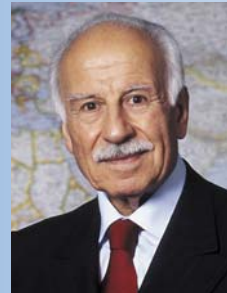
General (Ret.) Jean-Georges Brévot
Senior Vice President EADS

Lieutenant General Brévot joined EADS International, the corporate marketing organization of EADS, in 2000 after a distinguished military career. During his military career he held various operational and command positions of squadrons and later served as Assistant Chief of Air Force Staff for Programmes and Material, Air Force Inspector in charge of International Relations, Commander of Air Defence & Air Operations Command, and Director of the European Air Group which comprised of seven nations.

Tom Burbage
Executive Vice President & Joint Strike Fighter Program Integration Lockheed Martin



Tom Burbage is currently Executive Vice President and General Manager of Joint Strike Fighter Program Integration – responsible for international business development and international relations aspects of the Program. He later served in a series of senior management assignments including Vice President and General Manager of the F-22 Program, President of Lockheed Martin Aeronautical Systems Company, and Executive Vice President of customer requirements for Lockheed Martin Aeronautics Corporation.



Dr. Assad Kotaite
President of the Council International Civil Aviation Organization

Dr. Kotaite began his career with ICAO in 1953 eventually occupying the position of President with a mandate to establish and maintain worldwide standards for safe, regular, efficient and economical international civil aviation. A lawyer by training he has lectured at several universities and institutes around the world and is the author of many articles related to civil aviation and in particular aviation safety.

James Morris
Vice President – Engineering and Manufacturing Boeing Commercial Airplanes



Jim Morris was appointed VP, Engineering & Manufacturing for Boeing Commercial Airplanes in February 2005 where he is responsible for improving the efficiency and quality of process, tools, technology and skills utilization. Prior to his current position he was responsible for all purchasing and internal parts production for Boeing commercial jetliners helping transform the company into a lean global enterprise.

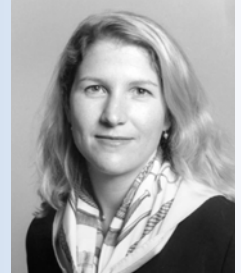


The Honourable Michael Wilson - invited
Canadian Ambassador to the United States

Michael Wilson was appointed Canada's ambassador to the US by Prime Minister Steven Harper shortly after the election in February 2006 of the new Conservative Government.

He brings to his position a diverse background in business and government having served as Chairman of UBS Canada and occupied senior positions with RBC Financial following several Cabinet positions in government including the Finance and Industry, Science and Technology portfolios.

Heidi Wood
Managing Director Morgan Stanley



Heidi Wood is a managing director at Morgan Stanley where she is the senior equity analyst for the aerospace, defense and defense electronics sectors as well as directing its global equity sector coverage. She received a presidential appointment to the Commission for the Future of the United States Aerospace Industry serving as co-chair on the Finance/Investment Sub-committee for this Commission and also is a member of the Space Foundation's Board of Directors.



Giuseppe Giordo
President & CEO of Alenia North America

Mr. Giuseppe Giordo is President and CEO of Alenia North America Inc., being responsible for the company's military and commercial operations in the entirety of North America, including industrial investments and collaborations. As CEO, Mr. Giordo has played a leading role in the negotiation of joint ventures with major U.S. defense companies for the C-27J Spartan program and spearheaded the sale of C-27J Spartans for Greece.